

|                                                                     | Fiscal Year 2026- Budget |                      |                      |                       |                      |                      |                      |                      |                      |                      |                      |                       |                        | FY 2025 Budget         | FY 2024 Budget         | 2026 Budget Assumptions/Notes                                                                          |
|---------------------------------------------------------------------|--------------------------|----------------------|----------------------|-----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|-----------------------|------------------------|------------------------|------------------------|--------------------------------------------------------------------------------------------------------|
|                                                                     | Jan-26                   | Feb-26               | Mar-26               | Apr-26                | May-26               | Jun-26               | Jul-26               | Aug-26               | Sep-26               | Oct-26               | Nov-26               | Dec-26                | Total 2026             |                        |                        |                                                                                                        |
| <b>REVENUE 2025</b>                                                 |                          |                      |                      |                       |                      |                      |                      |                      |                      |                      |                      |                       |                        |                        |                        |                                                                                                        |
| 4100 Hotel/Motel Occ. Tax                                           | 287,118.53               | 287,118.53           | 418,753.38           | 418,753.38            | 418,753.38           | 488,297.48           | 488,297.48           | 488,297.48           | 391,226.76           | 391,226.76           | 391,226.76           | 287,118.53            | 4,756,188.47           | 4,498,236.45           | 4,020,000.00           | Average over 2025/2024/2023                                                                            |
| 4800 Interest Income                                                | 14,583.33                | 14,583.33            | 14,583.33            | 14,583.33             | 14,583.33            | 14,583.33            | 9,000.00             | 9,000.00             | 9,000.00             | 9,000.00             | 9,000.00             | 9,000.00              | 141,500.00             | 140,000.00             | 96,300.00              | Used last statement, projections for reserve spending in 2025.                                         |
| 4901 Grants Revenue                                                 |                          |                      |                      | 3,330,000.00          |                      |                      |                      |                      |                      |                      |                      | 3,330,000.00          | 6,660,000.00           |                        |                        |                                                                                                        |
| <b>Total Operating Income</b>                                       | <b>\$301,701.87</b>      | <b>\$301,701.87</b>  | <b>\$433,336.72</b>  | <b>\$3,763,336.72</b> | <b>\$433,336.72</b>  | <b>\$502,880.81</b>  | <b>\$497,297.48</b>  | <b>\$497,297.48</b>  | <b>\$400,226.76</b>  | <b>\$400,226.76</b>  | <b>\$400,226.76</b>  | <b>\$3,626,118.53</b> | <b>\$11,557,688.47</b> | <b>\$4,638,236.45</b>  | <b>\$4,116,300.00</b>  |                                                                                                        |
| <b>EXPENSES 2025</b>                                                |                          |                      |                      |                       |                      |                      |                      |                      |                      |                      |                      |                       |                        |                        |                        |                                                                                                        |
| 5000 Salaries                                                       |                          |                      |                      |                       |                      |                      |                      |                      |                      |                      |                      |                       |                        |                        |                        |                                                                                                        |
| 5001 Executive Director                                             | \$13,956.25              | \$13,956.25          | \$13,956.25          | \$13,956.25           | \$13,956.25          | \$13,956.25          | \$13,956.25          | \$13,956.25          | \$13,956.25          | \$13,956.25          | \$13,956.25          | \$13,956.25           | \$167,475.00           | 149,350.00             | 134,602.00             | included an amount for any board action on personnel wage increases.<br>new position for July 2025     |
| Director of Community Engagement                                    |                          |                      | \$7,083.33           | \$7,083.33            | \$7,083.33           | \$7,083.33           | \$7,083.33           | \$7,083.33           | \$7,083.33           | \$7,083.33           | \$7,083.33           | \$7,083.33            | 70,833.33              | 37,500.00              | -                      |                                                                                                        |
| Total 5000 Salaries                                                 | \$13,956.25              | \$13,956.25          | \$21,039.58          | \$21,039.58           | \$21,039.58          | \$21,039.58          | \$21,039.58          | \$21,039.58          | \$21,039.58          | \$21,039.58          | \$21,039.58          | \$21,039.58           | \$238,308.33           | \$ 186,850.00          | \$ 134,602.00          |                                                                                                        |
| 5200 Fringe Benefits                                                |                          |                      |                      |                       |                      |                      |                      |                      |                      |                      |                      |                       |                        |                        |                        |                                                                                                        |
| 5220 SUTA                                                           | 280.00                   | -                    | -                    | -                     | -                    | -                    | -                    | -                    | -                    | -                    | -                    | -                     | 280.00                 | 280.00                 | 280.00                 | Estimate                                                                                               |
| 5230 FICA-Employer Share                                            | 1,067.65                 | 1,067.65             | 1,609.53             | 1,609.53              | 1,609.53             | 1,609.53             | 1,609.53             | 1,609.53             | 1,609.53             | 1,609.53             | 1,609.53             | 1,609.53              | 18,230.59              | 14,948.00              | 10,297.05              | SSA Wage Base Lmt = wages (.0625)-2023; Medicare (.0175) no limit                                      |
| 5300 NYS Disability                                                 | 2.00                     | 2.00                 | 11.00                | 2.00                  | 2.00                 | 11.00                | 2.00                 | 2.00                 | 11.00                | 2.00                 | 2.00                 | 11.00                 | 60.00                  | 60.00                  | 60.00                  | Estimate Nationwide PFL/DBL                                                                            |
| 5450 NYS Retirement-Employer Share                                  | -                        | -                    | -                    | -                     | -                    | -                    | -                    | -                    | -                    | -                    | -                    | 25,000.00             | 25,000.00              | 25,000.00              | 25,000.00              | Based on 2024 Estimated Payment                                                                        |
| 5500 Health Insurance                                               | \$4,044.96               | \$4,044.96           | \$4,044.96           | \$5,284.49            | \$5,284.49           | \$5,284.49           | \$5,284.49           | \$5,284.49           | \$5,284.49           | \$5,284.49           | \$5,284.49           | \$5,284.49            | \$59,695.27            | 48,439.71              | 5,784.00               | Based on 2025 actual with a 20% increase. Including Duncan                                             |
| Total 5200 Fringe Benefits                                          | \$ 5,394.61              | \$ 5,114.61          | \$ 5,665.49          | \$ 6,896.02           | \$ 6,896.02          | \$ 6,905.02          | \$ 6,896.02          | \$ 6,896.02          | \$ 6,905.02          | \$ 6,896.02          | \$ 6,896.02          | \$ 31,905.02          | \$ 103,265.86          | \$ 88,727.71           | \$ 41,421.05           |                                                                                                        |
| 7400 Administrative                                                 |                          |                      |                      |                       |                      |                      |                      |                      |                      |                      |                      |                       |                        |                        |                        |                                                                                                        |
| 7401 Rent                                                           | 1850.00                  | 1850.00              | 1850.00              | 1850.00               | 1850.00              | 1850.00              | 1850.00              | 1850.00              | 1850.00              | 1850.00              | 1850.00              | 1850.00               | 22,200.00              | 0                      | 0                      | Bull Moose                                                                                             |
| 7450 Insurance                                                      | 12,320.00                | 12,320.00            | 12,320.00            | 12,320.00             | 12,320.00            | 12,320.00            | 12,320.00            | 12,320.00            | 12,320.00            | 12,320.00            | 12,320.00            | 12,320.00             | 147,840.00             | 132,000.00             | 120,000.00             | Estimated 12% increase - attendance, experience rating, current lawsuit all factors                    |
| 7406 Postage/Delivery                                               | 10.00                    | 10.00                | 50.00                | 10.00                 | 10.00                | 10.00                | 10.00                | 10.00                | 10.00                | 10.00                | 10.00                | 10.00                 | 160.00                 | 240.00                 | 240.00                 | Estimate based on 2024 plus increase in employee                                                       |
| 7407 Telephone                                                      | 35.00                    | 35.00                | 35.00                | 70.00                 | 70.00                | 70.00                | 70.00                | 70.00                | 70.00                | 70.00                | 70.00                | 70.00                 | 735.00                 | 630.00                 | 1,800.00               | Verizon Wireless - 2nd employee in July.                                                               |
| 7409 Office Supplies/Expense                                        | \$1,856.00               | \$906.00             | \$906.00             | \$1,856.00            | \$906.00             | \$906.00             | \$1,856.00           | \$906.00             | \$906.00             | \$1,856.00           | \$906.00             | \$906.00              | \$14,672.00            | 12,992.00              | 1,800.00               | Estimate based on 2024 plus increase in employee                                                       |
| 7414 Travel & Ent                                                   | 200.00                   | 200.00               | 200.00               | 6,700.00              | 950.00               | 950.00               | 200.00               | 200.00               | 950.00               | 200.00               | 200.00               | 200.00                | 11,150.00              | 13,050.00              | 6,000.00               | see breakdown 2nd tab                                                                                  |
| 7415 Dues and Subscriptions                                         | 196.00                   | 800.00               | 100.00               | 996.00                | 600.00               | 100.00               | 196.00               | 600.00               | 200.00               | 296.00               | 200.00               | 200.00                | 4,484.00               | 10,272.00              | 5,190.00               | see breakdown 2nd tab                                                                                  |
| 7417 CIDC Rent                                                      |                          |                      |                      | 3,330,000.00          |                      |                      |                      |                      |                      |                      |                      | 3,330,000.00          | 6,660,000.00           | -                      | -                      | Pre-paid rent as per lease. These match up to the NYS ESD grant receipts under revenue starts in 2027. |
| 7418 County Administrative Fee starts 2027                          |                          |                      |                      |                       |                      |                      |                      |                      |                      |                      |                      |                       | -                      |                        |                        |                                                                                                        |
| Total 7400 Administrative                                           | \$ 14,617.00             | \$ 14,271.00         | \$ 13,611.00         | \$ 3,351,952.00       | \$ 14,856.00         | \$ 14,356.00         | \$ 14,652.00         | \$ 14,106.00         | \$ 14,456.00         | \$ 14,752.00         | \$ 13,706.00         | \$ 3,343,706.00       | \$ 6,839,041.00        | \$ 169,184.00          | \$ 138,582.00          |                                                                                                        |
| 6400 Professional Fees                                              |                          |                      |                      |                       |                      |                      |                      |                      |                      |                      |                      |                       |                        |                        |                        |                                                                                                        |
| 6210 Legal Fees                                                     | 15,000.00                | 15,000.00            | 15,000.00            | 15,000.00             | 15,000.00            | 15,000.00            | 15,000.00            | 15,000.00            | 15,000.00            | 15,000.00            | 15,000.00            | 15,000.00             | 180,000.00             | 96,000.00              | 72,000.00              | Expansion and lawsuit representation                                                                   |
| 6220 Accounting Fees                                                | 3,000.00                 | 3,000.00             | 3,000.00             | 3,000.00              | 3,000.00             | 3,000.00             | 3,000.00             | 3,000.00             | 3,000.00             | 3,000.00             | 3,000.00             | 3,000.00              | 36,000.00              | 30,000.00              | 30,000.00              | small increase over 2025                                                                               |
| 6221 Auditing Fees                                                  | 5,500.00                 | 5,500.00             | 5,500.00             | 6,820.00              | 2,000.00             | -                    | -                    | -                    | -                    | -                    | -                    | -                     | 25,320.00              | 25,320.00              | 20,000.00              | Per UHY/GASB                                                                                           |
| 6230 Communications/Marketing                                       | 5,200.00                 | 5,200.00             | 5,200.00             | 5,200.00              | 5,200.00             | 20,000.00            | 5,200.00             | 5,200.00             | 5,200.00             | 10,200.00            | 5,200.00             | 5,200.00              | 82,200.00              | 42,000.00              | 6,000.00               | increase due to expansion marketing and collateral                                                     |
| 6233 Destination Mktg Support Fund/Sponsorships                     | \$8,866.67               | \$8,866.67           | \$8,866.67           | \$8,866.67            | \$8,866.67           | \$8,866.67           | \$8,866.67           | \$8,866.67           | \$8,866.67           | \$8,866.67           | \$8,866.67           | \$8,866.67            | \$106,400.00           | 140,020.00             | 60,000.00              | See breakdown on 2nd tab                                                                               |
| Total 6400 Professional Fees                                        | \$ 37,566.67             | \$ 37,566.67         | \$ 37,566.67         | \$ 38,886.67          | \$ 34,066.67         | \$ 46,866.67         | \$ 32,066.67         | \$ 32,066.67         | \$ 32,066.67         | \$ 37,066.67         | \$ 32,066.67         | \$ 32,066.67          | \$ 429,920.00          | \$ 333,340.00          | \$ 230,000.00          |                                                                                                        |
| 6500 ESP Walkway Operations                                         | \$ 150,000.00            | \$ -                 | \$ -                 | \$ -                  | \$ -                 | \$ -                 | \$ -                 | \$ -                 | \$ -                 | \$ -                 | \$ -                 | \$ -                  | \$ 150,000.00          | \$ 120,000.00          | \$ 120,000.00          | As per new Admin Services Agreement                                                                    |
| <b>Albany Capital Center Income (Loss)</b>                          | <b>\$ 140,385.00</b>     | <b>\$ 55,350.00</b>  | <b>\$ (2,444.00)</b> | <b>\$ 49,443.00</b>   | <b>\$ 65,547.00</b>  | <b>\$ 142,152.00</b> | <b>\$ 178,154.00</b> | <b>\$ 164,613.00</b> | <b>\$ 63,244.00</b>  | <b>\$ (4,669.00)</b> | <b>\$ 14,861.00</b>  | <b>\$ 59,184.00</b>   | <b>\$ 925,820.00</b>   | <b>\$ 999,987.00</b>   | <b>\$ 1,295,716.00</b> | Per ASM FY 2025 Operating Budget Inc. Incentive Fee                                                    |
| 8100 Depreciation Expense                                           | 179,000.00               | 179,000.00           | 179,000.00           | 179,000.00            | 179,000.00           | 179,000.00           | 179,000.00           | 179,000.00           | 179,000.00           | 179,000.00           | 179,000.00           | 179,000.00            | 2,148,000.00           | \$ 2,345,184.00        | \$ 2,345,184.00        | Albany Capital Center building/equipment/fixtures depreciation                                         |
| 9500 Interest Expense- Key Bank                                     | 134.00                   | 134.00               | 134.00               | 134.00                | 134.00               | 134.00               | 134.00               | 134.00               | 134.00               | 134.00               | 134.00               | 134.00                | 1,608.00               | \$ -                   | \$ -                   | Key Bank Grant Anticipation Loan - intial draw interest payment.                                       |
| 9500.1 Commitment Fee                                               | 831.00                   | 831.00               | 831.00               | 831.00                | 831.00               | 831.00               | 831.00               | 831.00               | 831.00               | 831.00               | 831.00               | 831.00                | 9,972.00               | \$ -                   | \$ -                   | Key Bank Grant Anticipation Loan - fee for unused funds - final draw will be in 2027.                  |
| <b>Total Operating Expenses</b>                                     | <b>\$541,884.53</b>      | <b>\$306,223.53</b>  | <b>\$255,403.74</b>  | <b>\$3,648,182.27</b> | <b>\$322,370.27</b>  | <b>\$411,284.27</b>  | <b>\$432,773.27</b>  | <b>\$418,686.27</b>  | <b>\$317,676.27</b>  | <b>\$255,050.27</b>  | <b>\$268,534.27</b>  | <b>\$3,667,866.27</b> | <b>\$10,845,935.19</b> | <b>\$ 4,243,272.71</b> | <b>\$ 4,331,161.05</b> |                                                                                                        |
| <b>Change in Net Assets- Income (Loss)</b>                          | <b>\$ (240,182.66)</b>   | <b>\$ (4,521.66)</b> | <b>\$ 177,932.98</b> | <b>\$ 115,154.45</b>  | <b>\$ 110,966.45</b> | <b>\$ 91,596.55</b>  | <b>\$ 64,524.21</b>  | <b>\$ 78,611.21</b>  | <b>\$ 82,550.50</b>  | <b>\$ 145,176.50</b> | <b>\$ 131,692.50</b> | <b>\$ (41,747.73)</b> | <b>\$ 711,753.28</b>   | <b>\$ 394,963.74</b>   | <b>\$ (214,861.05)</b> |                                                                                                        |
| Non Cash Expenditures (Depreciation)                                | 179,000.00               | 179,000.00           | 179,000.00           | 179,000.00            | 179,000.00           | 179,000.00           | 179,000.00           | 179,000.00           | 179,000.00           | 179,000.00           | 179,000.00           | 179,000.00            | 2,148,000.00           | 2,345,184.00           | 2,345,184.00           | Depreciation                                                                                           |
| Change in Net Assets Less Non-Cash Expenditures                     | (61,182.66)              | 174,478.34           | 356,932.98           | 294,154.45            | 289,966.45           | 270,596.55           | 243,524.21           | 257,611.21           | 261,550.50           | 324,176.50           | 310,692.50           | 137,252.27            | 2,859,753.28           | 2,740,147.74           | 2,130,322.95           |                                                                                                        |
| <b>Addition to Reserved Funds</b>                                   |                          |                      |                      |                       |                      |                      |                      |                      |                      |                      |                      |                       |                        |                        |                        |                                                                                                        |
| Maint. & Capital Proj. Funds Dep.                                   | 250,000.00               | -                    | -                    | 250,000.00            | -                    | -                    | 250,000.00           | -                    | -                    | 250,000.00           | -                    | -                     | 1,000,000.00           | 1,000,000.00           |                        | monies set aside for future improvements/projects                                                      |
| Debt Service/Operating Reserve                                      | 200,000.00               |                      |                      | 200,000.00            |                      |                      | 200,000.00           |                      |                      | 200,000.00           |                      |                       | 800,000.00             | 200,000.00             |                        | monies set aside for operating reserves                                                                |
| <b>Total</b>                                                        | <b>\$ 450,000.00</b>     | <b>\$ -</b>          | <b>\$ -</b>          | <b>\$ 450,000.00</b>  | <b>\$ -</b>          | <b>\$ -</b>          | <b>\$ 450,000.00</b> | <b>\$ -</b>          | <b>\$ -</b>          | <b>\$ 450,000.00</b> | <b>\$ -</b>          | <b>\$ -</b>           | <b>\$ 1,800,000.00</b> | <b>\$ 1,200,000.00</b> |                        |                                                                                                        |
| <b>FY 2026 Planned Capital Improvements:</b>                        |                          |                      |                      |                       |                      |                      |                      |                      |                      |                      |                      |                       |                        |                        |                        |                                                                                                        |
| Parking Equipment Upgrades                                          |                          |                      |                      |                       |                      |                      |                      |                      | 15,000.00            | 15,000.00            | 15,000.00            | 15,000.00             | 60,000.00              | 60,000.00              |                        | plan to coordinate systems with MVP as per walkway agreement                                           |
| Roof Access with Hoist                                              |                          |                      |                      |                       |                      | 15,000.00            | 15,000.00            | 15,000.00            | 15,000.00            |                      |                      |                       | 60,000.00              | 60,000.00              |                        | TBD                                                                                                    |
| HVAC Platform Access                                                |                          |                      |                      |                       |                      |                      | 15,000.00            | 15,000.00            |                      |                      |                      |                       | 30,000.00              | 30,000.00              |                        | Engineer Designed Solution                                                                             |
| Website Refresh                                                     | 12,500.00                | 12,500.00            |                      |                       |                      |                      |                      |                      |                      |                      |                      |                       | 25,000.00              | 25,000.00              |                        | update website and plan for future project                                                             |
| 126 State Street                                                    |                          |                      |                      |                       |                      |                      | 458,333.33           | 458,333.33           | 458,333.33           | 458,333.33           | 458,333.33           | 458,333.33            | 2,750,000.00           | 1,902,000.00           |                        | FFE for expansion - additional expense in 2027                                                         |
| Furn. Fxtrs. & Equip. Replacement                                   | 25,000.00                | 25,000.00            |                      |                       |                      |                      |                      |                      |                      |                      | 25,000.00            | 25,000.00             | 100,000.00             | 100,000.00             |                        | charging stations, new gathering furniture, replacement couches/benches                                |
| 55 Eagle Bathroom Renovation/Demolition                             | 300,000.00               | 250,000.00           |                      |                       |                      |                      |                      |                      |                      |                      |                      |                       | 550,000.00             |                        |                        | Bathroom renovations required for expansion                                                            |
| Contingency                                                         | 7,000.00                 | 7,000.00             | 7,000.00             | 7,000.00              | 7,000.00             | 7,000.00             | 7,000.00             | 7,000.00             | 7,000.00             | 7,000.00             | 7,000.00             | 7,000.00              | 84,000.00              | 120,000.00             |                        | Misc items needed that come through the fiscal year.                                                   |
| <b>Total Capital Improvements</b>                                   | <b>\$ 344,500.00</b>     | <b>\$ 294,500.00</b> | <b>\$ 7,000.00</b>   | <b>\$ 7,000.00</b>    | <b>\$ 7,000.00</b>   | <b>\$ 22,000.00</b>  | <b>\$ 495,333.33</b> | <b>\$ 495,333.33</b> | <b>\$ 495,333.33</b> | <b>\$ 480,333.33</b> | <b>\$ 505,333.33</b> | <b>\$ 505,333.33</b>  | <b>3,659,000.00</b>    | <b>\$ 2,347,000.00</b> |                        |                                                                                                        |
| <b>Total Change in Cash Position</b>                                | <b>(855,682.66)</b>      | <b>(120,021.66)</b>  | <b>349,932.98</b>    | <b>(162,845.55)</b>   | <b>282,966.45</b>    | <b>248,596.55</b>    | <b>(701,809.12)</b>  | <b>(237,722.12)</b>  | <b>(233,782.84)</b>  | <b>(606,156.84)</b>  | <b>(194,640.84)</b>  | <b>(368,081.07)</b>   | <b>(2,599,246.72)</b>  | <b>(806,852.26)</b>    |                        |                                                                                                        |
| In Reserves                                                         |                          |                      |                      |                       |                      |                      |                      |                      |                      |                      |                      |                       | 3,659,000.00           |                        |                        | covers the cost of the 126 State Street soft cost expenditure.                                         |
|                                                                     |                          |                      |                      |                       |                      |                      |                      |                      |                      |                      |                      |                       | 1,059,753.28           |                        |                        |                                                                                                        |
| Net Assets Less Non-Cash Expenditures                               |                          |                      |                      |                       |                      |                      |                      |                      |                      |                      |                      |                       | 2,859,753.28           |                        |                        |                                                                                                        |
| Reserve Funding Allocation                                          |                          |                      |                      |                       |                      |                      |                      |                      |                      |                      |                      |                       | \$ 1,800,000.00        |                        |                        |                                                                                                        |
| Yearly Cash position without Capital Improvements and Reserve Usage |                          |                      |                      |                       |                      |                      |                      |                      |                      |                      |                      |                       | 1,059,753.28           |                        |                        |                                                                                                        |